

# Emergency Management Institute



## FEMIA

This Certificate of Achievement is to acknowledge that

**ALAN R JESKEY**

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

**IS-00520**

**Introduction to Continuity of Operations Planning  
for Pandemic Influenzas**

*Issued this 12th Day of November, 2009*

A handwritten signature in cursive script, appearing to read "Cortez Kayrence".

Cortez Kayrence, PhD  
Superintendent  
Emergency Management Institute

